



City Growth and Regeneration

Committee Plan 2022- 2023



**Belfast
City Council**

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Introduction

The City Growth and Regeneration Committee is responsible for the development and implementation of strategies, policies, programmes and projects directed towards regeneration and growth of the city in the context of outcomes agreed in the community and corporate plans and other corporate strategy decisions.

Its specific functions include:

- Setting the overall strategic direction for the Council in the areas of cultural and economic regeneration and growth.
- Influencing and contributing to regional regeneration and growth strategies and activities.
- Developing and implementing city-wide economic strategies and policies.
- Managing and maximising the impact of major physical developments in the city.
- Coordinating and promoting major city wide events.
- Considering draft financial estimates for the Committee together with such statements, reports and recommendations as required.
- Monitoring quarterly performance and financial reports and year end reports.
- Approving all revenue purchases of works, goods or services relevant to this Committee which exceed or are likely to exceed the statutory amount (currently £30,000) and subject to tender.
- Monitoring reports on matters that are of direct relevance to the responsibility of this Committee.
- Sourcing and providing support to attract and utilise external grants and other sources of funding which contribute to the growth of the city.
- Providing support for economic development initiatives.
- Supporting the development of culture, heritage and the arts.
- Working with other agencies to promote Belfast as a key investment and tourism opportunity.
- Developing programmes and actions to support local businesses and attract inward investment.
- Managing Council owned properties including the maintenance and repair of Council buildings, properties and vehicles.
- Managing the Council's markets and maximising their benefit to the city.
- Influencing and contributing to strategies policies and actions affecting skills, employability, transportation and energy in the City.
- Considering Year end and mid-year review of key corporate risks.
- Exercising the Council's functions in relation to:
 - Economic Development;
 - Tourism;
 - Culture and Arts;
 - International Relations;
 - City Markets;
 - City Events;
 - Belfast Castle;
 - Malone House;
 - Belfast Zoo; and
 - City Regeneration and Development.

Committee Members

As of 25/05/2022

	Councillor Ryan Murphy (Chair) Party: Sinn Fein Ward: Oldpark		Councillor Party: DUP Ward: TBC Vacant		Rt Hon, the Lord Mayor Councillor Michael Long Party: Alliance Party Ward: Lisnasharragh
	Alderman George Dorrian (Deputy Chair) Party: DUP Ward: Titanic		Councillor Sarah Bunting Party: DUP Ward: Balmoral		Councillor Ciaran Beattie Party: Sinn Fein Ward: Black Mountain
	Councillor Micheal Donnelly Party: Sinn Fein Ward: Black Mountain		Councillor Fiona Ferguson Party: People Before Profit Alliance Ward: Oldpark		Councillor John Gormley Party: Sinn Fein Ward: Botanic
	Councillor Eric Hanvey Party: Alliance Party Ward: Lisnasharragh		Councillor Brian Heading Party: SDLP Ward: Collin		Councillor Carole Howard Party: UUP Ward: Titanic
	High Sheriff, Councillor John Hussey Party: DUP Ward: Ormiston		Councillor Donal Lyons Party: SDLP Ward: Balmoral		Councillor Conor Maskey Party: Sinn Fein Ward: Castle
	Councillor Ronan McLaughlin Party: Sinn Fein Ward: Black Mountain		Councillor Ross McMullan Party: Alliance Party Ward: Ormiston		Councillor Mal O'Hara Party: Green Party Ward: Castle
	Councillor Tracy Kelly Party: DUP Ward: Botanic		Councillor Carl Whyte Party: SDLP Ward: Castle		

Belfast City Council Priorities

The [Belfast Agenda](#) has shaped and will continue to shape the plans of council and those of our partners. Our corporate plan, which is aligned to the Belfast Agenda, sets out the work we will do to contribute to the shared city's commitments and what we will do as an organisation to continually improve and develop and focus on continuing to deliver excellent services.

In addition to the Belfast Agenda related priorities, our corporate plan also contains a number of organisational priorities designed to create the type of organisation we need to be to support the ambitions in the Corporate Plan and Belfast Agenda. This includes work to: develop and build the capacity of our people and Elected Members; manage our assets, data and finance; enhance partnership working and drive equality; and work to improve our services and customer care.

The City Growth and Regeneration Committee Plan for 2022 - 23, which is aligned to the Corporate Plan, outlines the key areas of work that this committee will be responsible for delivering. These are set out on the following pages, under the strategic objectives:

- 1) Inclusive Economic Recovery;
- 2) Community Recovery; and
- 3) Associated Key Activity.

This Plan also includes activity (highlighted in grey) that has relevance to the Committee's work programme but is approved and reported via other Committee structures.



Key Programmes of work

1. Inclusive Economic Recovery

Key 2022/23 deliverables

The following list of deliverables will be reported on a six-monthly basis to Committee to demonstrate progress and explain if progress has been delayed.

Strategic Priority	In Year Deliverables (In 2022-23 we will:)
Cultural Strategy Senior Responsible Officer: Strategic Director of Place and Economy Reporting Committee: City Growth & Regeneration (CG&R) Committee	<p>Progress the 'A City Imagining Plan' and:</p> <ul style="list-style-type: none">▪ Establish a 'City Compact' consisting of a range of partners and a participative forum▪ Provide grant support to organisations to deliver an annual programme of activities▪ Design and deliver sector support programmes▪ Develop a heritage plan for the city with cross▪ Progress cultural animations activities including a playful city, City as a Gallery, and city centre spaces.▪ Design launch and deliver a range of capacity building initiatives for the sector▪ Launch the 2023 programme and associated communications strategy▪ Deliver Festival 2022▪ Deliver interventions in response to the Cultural Infrastructure Audit <p>Consult on, then launch, the Music Strategy and:</p> <ul style="list-style-type: none">▪ Deliver the UNESCO City of Music actions▪ Start delivering actions within the Music Strategy 5 strands:<ul style="list-style-type: none">○ Theme 1: Place artists at the heart○ Theme 2: Nurture the Sector○ Theme 3: Ignite the IRL experience○ Theme 4: Unlock the unifying power of UNESCO
City Recovery, reopening the city and support for businesses Senior Responsible Officer: Cathy Reynolds Reporting Committee: CG&R Committee	<p>Revitalisation Fund: Physical interventions</p> <ul style="list-style-type: none">▪ Deliver the remaining projects under the DfC Covid Recovery Revitalisation Programme.▪ Deliver ongoing support for the business via projects under:<ul style="list-style-type: none">○ the Sustaining Vibrant Business Destinations,○ Vacant to Vibrant Capital Grant Scheme,○ Future City Centre Programme,○ Belfast City Centre Regeneration and Investment Strategy○ City Development and Investment, including facilitation of the City Recovery Stakeholder Group and○ Positioning the City for Investment
City Development and Investment Senior Responsible Officer:	<ul style="list-style-type: none">▪ Develop a Regeneration Programme Framework for key regeneration projects including partnership projects at a citywide level; to include preparation of feasibility studies and business cases as appropriate. To include regeneration

Cathy Reynolds Reporting Committee: CG&R Committee	<p>projects to support development and investment for Bolder Vision and housing / mixed uses regeneration projects.</p> <ul style="list-style-type: none"> ▪ Undertake a review and purpose of the City Centre Investment Fund to align with delivery of city development aspirations. ▪ Progress our approach to attracting an Institutional investment partner, and potential delivery vehicles opportunities for identified housing led and mixed-use regeneration sites. ▪ Provide Council input and strategic direction to major regeneration and development projects ▪ Continue to progress city wide strategic opportunities relating to the use of BCC assets ▪ Progress the future use options for 2 Royal Avenue in line with objectives of the Future City Centre Programme ▪ Continue to promote the Sixth investment & development opportunity ▪ Complete assembly of optimal site for development of Belfast Stories project ▪ Chair and driving forward the regeneration work programme of the UU Community Campus Regeneration Forum ▪ Progress the Bolder Vision for Belfast partnership approach for the delivery of infrastructure, connectivity and regeneration placemaking projects across the city centre and into communities.
Reset for Growth Strategy Senior Responsible Officer: John Greer Reporting Committee: SP&R Committee	<ul style="list-style-type: none"> ▪ Work with partners to create integrated employment pathways to growth sectors ▪ Continue to advocate for specific R&D funding for Belfast in support of the BRCD investments ▪ Work to establish a new entity to support and bring forward priority investments on the Dublin-Belfast Economic Corridor and ▪ Work with partners to support the growth of key business clusters, involving both FDI and indigenous businesses.
Increase tourism spend through sustainable tourism products Senior Responsible Officer: John Greer Reporting Committee: CG&R Committee	<p>Start delivery of the 10-year Tourism recovery plan “Make Yourself at Home” including:</p> <ul style="list-style-type: none"> ▪ Identifying options for further investment to support local tourism. ▪ Continue working with partners city wide connections between local tourism products ▪ Identifying options for a Tourism Future programmes to develop new Tourism leaders ▪ Identifying options for a centralised ticketing platform ▪ Delivering an accessible tourism programme ▪ Delivering a tailored programme of support for Food Tourism ▪ Launch the Belfast Visitor Experience Framework ▪ Prepare to host the global summit, One Young World in 2023 <p>Positioning Belfast by</p> <ul style="list-style-type: none"> ▪ Working with partners to improve the marketing of Belfast and the inclusion of a Belfast Stories based approach ▪ Providing the Conference Subvention fund via Visit Belfast <p>Sustainable Tourism</p>

	<ul style="list-style-type: none"> ▪ Continue to promote sustainable tourism via the Global Destination Sustainability Index the Green Tourism Accreditation ▪ Promote the Green Tourism Programme for businesses to assess themselves via the Green Check tool. ▪ Work with supply chain businesses to raise awareness and introduce pilot projects <p>Deliver the Annual Events programme including</p> <ul style="list-style-type: none"> ▪ Belfast City Marathon ▪ Christmas ▪ Maritime Weekender ▪ Saint Patrick's Day ▪ Reviewing current events and working with partners to plan ahead for new events ▪ Development activity along with the Cathedral Quarter Trust following the review of Culture Night ▪ Continuing to provide grants for community-based sporting events
Encourage business start-ups and support indigenous business growth Senior Responsible Officer: John Greer Reporting Committee: CG&R Committee	<p>Provide 'Starting a Business' services by:</p> <ul style="list-style-type: none"> ▪ Delivering local business start-up programmes ▪ Delivering enterprise awareness activities ▪ Continuing to work with the other councils, Invest NI and DfE to design new provision and to identify future entrepreneurs & business start-up funding from April 2023. <p>Support social enterprises and co-operatives by:</p> <ul style="list-style-type: none"> ▪ Enhancing the programme of financial incentives for the sector and ▪ Increasing the levels of community outreach <p>Provide 'Growing a Business' services by:</p> <ul style="list-style-type: none"> ▪ Ongoing delivery of support for existing business growth including Innovation Factory, BREXIT support, procurement and digital ▪ Engaging with the Climate and Waste teams to identify opportunities to help businesses to become more environmentally sustainable. ▪ Development and delivery of support for businesses in high growth sectors by working with the City Innovation team to access opportunities through Challenge Funds. ▪ Re-scoping the activity relating to businesses scaling and growing to a turnover of more than £3M, to better align with the ambitions of Innovation City Belfast. ▪ Supporting delivery of the Fintech Action Plan with Fintech NI and ▪ Continuing to work with the other councils to identify future business growth funding and jointly delivering a Digi Transform programme across the region.
Promote and market the city internationally Senior Responsible Officer: Cathy Reynolds	<p>Positioning the City to Compete, by:</p> <ul style="list-style-type: none"> ▪ Developing options for institutional investment to augment our growth ambitions for the city ▪ Playing a lead role in the Renewed Ambition Programme public/private partnership, participating in a programme of events, active engagement and advocacy to promote inclusive real estate development and investment and addressing barriers to investment

<p>Reporting Committee: City Growth & Regeneration Committee</p>	<ul style="list-style-type: none"> ▪ Facilitating investment and development related visits aimed at positioning the city to compete and promote inclusive growth and development for the city ▪ Launching the Building Impact Report, which examines the role the built environment /real estate plays in delivering Social, Economic and Environmental benefits to Belfast and the wider Belfast City Region, including the development of a targeted action plan ▪ Collating and monitoring the City Development Tracker and market intelligence ▪ Maintaining and developing the Invest in Belfast website and ▪ Developing a CRM system to manage the database of investment and development contacts. <p>Provide the Investing in Belfast service by:</p> <ul style="list-style-type: none"> ▪ Refreshing our City Investment Service to align with emerging developments and ensure that it provides the right support to new and potential investors in the city and complements the work of partners such as Innovation City Belfast ▪ Identifying city-to-city connectivity - key locations to build on our partnerships in London and Dublin to identify new opportunities to profile the city for investment and explore opportunities for strategic city partnerships aligned to our growth sectors. ▪ Attending the New York New Belfast event to showcases the best of Belfast business, education, tourism, and culture.
<p>Belfast Dublin Economic Corridor</p> <p>Senior Responsible Officer: John Greer</p> <p>Reporting Committee: CG&R Committee</p>	<ul style="list-style-type: none"> ▪ Continue development work with our seven partners arising from Dublin-Belfast corridor programme. ▪ Continue to expand governance and engagement activity and ▪ Conclude the development plan and bring forward a prioritised programme of work.
<p>Future City Centre Programme and Belfast City Centre Regeneration & Investment Strategy</p> <p>Senior Responsible Officer: Cathy Reynolds</p> <p>Reporting Committee: CG&R Committee</p>	<p>Continue to progress the Future City Centre Programme and priority areas under the Belfast City Centre Regeneration & Investment Strategy including:</p> <ul style="list-style-type: none"> ▪ Partnership working and engagement with city stakeholders across the public, private and third sectors to include the Community Planning Partnership: City Development Board City Recovery Stakeholder Group UU Community Campus Regeneration Forum the High Street Task Force and relevant developer led fora ▪ Oversee the delivery of the Future City Centre Programme six pillars: <ul style="list-style-type: none"> ○ Regeneration and connectivity - including City centre living maximising major developments reimagining public realm connectivity and active travel tactical regeneration etc and continue to deliver physical regeneration and environmental improvements e.g. the Entries Programme, Cathedral Gardens redevelopment and others. Progress the city centre Vacant to Vibrant Capital Grant pilot to address vacancies ○ Business and Investment ○ City Centre Vibrancy ○ Position the city to compete ○ Digital innovation and ○ Clean, green and safe.

	<ul style="list-style-type: none"> ▪ Undertaking a refresh of the overall FCC programme based on ongoing work across the pillars to ensure that the programme takes account of changing local and global situations. <p>Belfast City Centre Regeneration & Investment Strategy (BCCRIS)</p> <ul style="list-style-type: none"> ▪ Continue to progress (with partners) projects and interventions identified within BCCRIS and undertake a review of the priorities within the BCCRIS Action Plan. <p>Regeneration Projects</p> <ul style="list-style-type: none"> ▪ Lead the Joint Regeneration Group with other partners to prioritise and drive key regeneration initiatives ▪ Provide strategic input as appropriate with private and public sector developments via established Regeneration Project Reference Groups ▪ Progress the Greening the City Centre Programme to identify opportunities for improving and developing open spaces, public realm and development projects. ▪ Lead the Community Planning Partnership and City Development Board on the identified priorities of housing led regeneration; connectivity, active and sustainable travel; Future City Centre; and City-wide regeneration & investment. ▪ Continue to develop the Cathedral Gardens physical project by creating a multi-use civic space in the city centre and ▪ Deliver Phase 2 of the Belfast Entries project comprising environmental enhancements in the city centre. <p>Developer Contributions</p> <ul style="list-style-type: none"> ▪ Monitor and analyse valid planning applications to bring forward projects and infrastructure proposals utilising developer contributions.
City Infrastructure Senior Responsible Officer: Cathy Reynolds Reporting Committee: CG&R Committee	<ul style="list-style-type: none"> ▪ Take forward the findings from the Belfast Infrastructure Study ▪ Continue to champion the Council's preferred position for major infrastructure projects and ▪ Continue to represent Council and play a key role on city wide boards facilitating, enabling and influencing major infrastructure development and investment including: <ul style="list-style-type: none"> ○ York Street Interchange ○ BRT Phase 2 ○ Belfast Streets Ahead and ○ Weaver's Cross.
Belfast Hills and North Foreshore Senior Responsible Officer: John Walsh Reporting Committee: CG&R Committee	<p>North Foreshore</p> <ul style="list-style-type: none"> ▪ Continue to progress agreed developments on the North Foreshore site, including the £45m major extension to the existing Film Studios working closely with Belfast Harbour Commission and the £180m leisure led development with Giants Park Leisure Limited ensuring that the regeneration opportunities from these project are maximised for the city and ▪ Continue to explore other options for the remaining sites including opportunities in the clean-tech/green sectors. <p>Belfast Hills (and Zoo)</p> <ul style="list-style-type: none"> ▪ Deliver a major new attraction at the Zoo with the development of a new Lion/Big Cat Enclosure ▪ Progress options for the existing zoo, Belfast Caste and Old Zoo site and ▪ Develop programmes to improve access to the hills. The Connectivity-Access to the Hills programme has been added to the Capital Programme funding stream.

<p>Belfast Stories</p> <p>Senior Responsible Officer: John Walsh</p> <p>Reporting Committee: CG&R Committee</p>	<ul style="list-style-type: none"> ▪ Complete OBC 1 Departmental Review ▪ Progress the acquisition of the 2 additional smaller properties ▪ Procurement and appointment of IDT / EDT to progress the concept design ▪ Progress the collection of Belfast stories ▪ Continue stakeholder and community engagement including consultation and EQIA ▪ Deliver 2022-23 communication programme ▪ Progress OBC 2 / RIBA 2 and ▪ Establish Benefits Framework and monitoring and evaluation system.
<p>Access, Connectivity, Active and Sustainable Travel</p> <p>Senior Responsible Officer: Cathy Reynolds</p> <p>Reporting Committee: CG&R Committee</p>	<p>Active Travel and Connectivity</p> <ul style="list-style-type: none"> ▪ Develop an overarching programme to coordinate our approach to access, active and sustainable travel and connectivity aligned to corporate priorities across policy, project delivery, programming and partnership working (including the Belfast Agenda City Development Board) and the Bolder Vision for Belfast development of greenways, Access to the Hills and other initiatives. <p>A Bolder Vision for Belfast</p> <ul style="list-style-type: none"> ▪ Use the stakeholder feedback to finalise, with DfI and DfC, Phase 3 of the Bolder Vision for Belfast to produce a Bolder Vision Strategy and Delivery Plan. ▪ Collaboratively work with DfI and DfC to develop a partnership approach to progress infrastructure, connectivity and regeneration projects through the lens of A Bolder Vision and ▪ Continue to work with key delivery partners to refine scenarios that deliver on the Bolder Vision Key Moves and progress catalyst projects /interventions <p>City Transport Plan</p> <ul style="list-style-type: none"> ▪ Work collaboratively with DfI to ensure the development of an integrated and sustainable city transport plan for the Belfast Metropolitan Area. <p>Belfast Urban Greenways (BUG)</p> <ul style="list-style-type: none"> ▪ Use the public consultation feedback from A Bolder Vision to continue to engage with DfI and other partners to progress options. <p>Sustainable Travel Initiatives</p> <ul style="list-style-type: none"> ▪ Continue to implement the various active travel projects currently underway inc. Active Travel Hubs Covered & Secured Bicycle Stands E- Cargo Bikes etc. <p>Belfast Bikes</p> <ul style="list-style-type: none"> ▪ Ongoing management of Belfast Bikes scheme and ▪ Expansion of the Belfast Bikes scheme network. <p>Car Parking Strategy</p> <ul style="list-style-type: none"> ▪ Carry out a refresh of the Car Parking Strategy recommendations and action plans with partners. <p>Access to the Hills/ Connectivity Programme</p> <ul style="list-style-type: none"> ▪ Access to the Hills – Develop a plan for enhanced access to the Hills including exploring the creation of further access points into the Hills and ▪ Continue to create a more connected city by using existing and new greenways, urban greenways and existing and enhanced green spaces connecting the North, South, East and West of the city as well as the city centre.

Educational underachievement Senior Responsible Officer: John Greer Reporting Committee: CG&R Committee	<ul style="list-style-type: none"> ▪ Continue to engage in development work with partners/providers to refine support for those young people, most at need, to progress through education and into employment. ▪ Provide a Youth Support programme to assist young people to build confidence and develop capabilities to enter and progress on a career pathway. ▪ Continue to deliver our GCSE support programme to increase the % attaining grade C and above in English and Maths and ▪ Work with the Department for Education and the Education Authority to explore how the Fair Start report's recommendations can be implemented in Belfast.
Access to employment Senior Responsible Officer: John Greer Reporting Committee: CG&R Committee	<ul style="list-style-type: none"> ▪ Deliver Employment Academies in priority sectors ▪ Provide match-funding for ESF projects ▪ Deliver Enterprise Pathway with intensive, person-centred support for those further back in the labour market and ▪ Support job brokerage and career events.
Upskilling opportunities Senior Responsible Officer: John Greer Reporting Committee: CG&R Committee	<p>Strategic Partnerships</p> <ul style="list-style-type: none"> ▪ Deliver the Belfast Employability and Skills Action Plan as part of the Belfast Labour Market Partnership (BLMP). Priority areas include: <ul style="list-style-type: none"> ○ Quickly back to work: for those who have been or are risk of being made unemployed, especially as a consequence of the COVID-19 pandemic ○ Increasing Opportunities: Empowering those furthest from the labour market to succeed through quality support, especially those who will be considered long-term unemployed ○ No-one Left Behind: Targeting of those disadvantaged groups ○ Catching Up: Supporting access to careers pathways, re-skilling and upskilling for those unemployed as well as those on low incomes ▪ Implement a labour market observatory to review the impact of interventions and inform future investment. ▪ Build on the 'test and learn' career pathway work for those furthest from labour market in digital and green sectors in support of BRCD and the wider 10x economic vision. ▪ Deliver the Digital Badges project to help recognise the non-accredited skills of individuals and support employers to think about how to broaden the talent pool by including those individuals ▪ Continue to ensure employability and skills issues are properly integrated into the Belfast Business Promise, Developer Contributions, Social Value Policy and the BRCD.

2. Community Recovery

Key 2022/23 deliverables

The following list of deliverables will be reported on a six-monthly basis to Committee to demonstrate progress and explain if progress has been delayed.

Strategic Priority	In Year Deliverables (In 2022-23 we will:)
Maximising housing development and regeneration opportunities Senior Responsible Officer: Cathy Reynolds Reporting Committee: CG&R Committee Board(s): P&E DMT City Regeneration and Development Programme Board CPP – City Development Board	<p>BCC Housing Led Regeneration Programme</p> <ul style="list-style-type: none"> ▪ Continue to bring forward regeneration, and development options for BCC assets in conjunction with wider public and private sectors, to include an assessment of BCC lands and ▪ Work with city wide partners to maximise residential development opportunities jointly working to overcome obstacles to increasing residential development including city centre living. <p>City wide strategic opportunities</p> <ul style="list-style-type: none"> ▪ Continue working with relevant public sector bodies to collate public sector land data and undertaking an analysis of public sector lands utilising the LDP Urban Capacity Study and Housing Monitor in order to identify public sector land opportunities for housing and ▪ Continue working with relevant public and private sector bodies to identify potential housing development opportunities and identify and help unblock challenges via the CPP City Development Board (and Housing Led Regeneration Sub group). <p>Strategic City Centre Cluster Sites:</p> <ul style="list-style-type: none"> ▪ Manage the Development Brief marketing and development process for the INW Northern Cluster ▪ Continue to progress each of the cluster sites (inc placemaking concept plans, planning appraisals etc) at: <ul style="list-style-type: none"> ○ INW (Southern) ○ Exchange St/Corporation Street ○ Ormeau Avenue ○ Dunbar ○ Gloucester Street and ○ Ravenhill. ▪ Progress our approach to attracting an Institutional investment partner, and potential delivery vehicles opportunities for identified housing led and mixed use regeneration sites. <p>City Centre Living Vision:</p> <ul style="list-style-type: none"> ▪ Finalise the City Centre Living vision based on the information collated and analysed and ongoing community engagement.

3. Associated Key Activity

In delivering its functions, in line with the aims of the Belfast Agenda, the City Growth & Regeneration Committee is mindful of other key areas of work within Council. The table below highlights activity that has relevance to the Committee's work programme but is approved and reported via other Committee structures.

Other Key Council 2022/23 deliverables	
Strategic Priority	In Year Deliverables (In 2022-23 we will:)
Belfast Spatial Planning Framework Senior Responsible Officer: Kate Bentley Reporting Committee: Planning Committee	<ul style="list-style-type: none"> ▪ Work through the remaining steps to adoption in accordance with the Local Development Plan (LDP) timetable and feedback from the PAC report; ▪ Finalise the SPG to support the adoption of the LDP Plan Strategy, including feedback from public consultation; and ▪ Progress the Local Policies Plan (LPP), including initial review of zonings/designations and local area planning issues.
Corporate Systems (Planning Portal & Building Control System) Senior Responsible Officer: Kate Bentley Reporting Committee: SP&R Committee	<ul style="list-style-type: none"> ▪ Implement the regional Planning Portal for BCC and support the implementation of the Intelligent Client Function. ▪ Develop and implement the BCC Building Control system.
Service Delivery – Development Management, Licensing and Building Control Senior Responsible Officer: Kate Bentley Reporting Committee: Planning Committee Licensing Committee	<ul style="list-style-type: none"> ▪ Continue to deliver the Planning Service Improvement Plan ▪ Continue to lobby for transformation of the NI planning system through engagement with the Department for Infrastructure, councils, statutory consultees, customers and other stakeholders ▪ Deliver the Planning Service, managing applications for Major, Local and other developments, including planning enforcement. ▪ Delivery Building Control services, including licensing and permits for entertainment, street trading, road closures, pavement cafes etc. ▪ Fully implement the agreed new BC structure to ensure the effective discharge of statutory functions ▪ Complete the consultation and EQIA exercises for the Dual Language Street Signs policy, take through committee and implement the final version of a revised policy ▪ Continue to work with the Customer team and CI on alignment with the Customer Hub through the pilot service design exercise, in parallel with the implementation of a replacement IT system (Organisational Foundations below)
Developer Contributions Reporting Committee: Planning Committee	<ul style="list-style-type: none"> ▪ Continue to manage the framework for identifying, administering and monitoring Developer Contributions secured through the planning application process.

The circular economy and urban waste Reporting Committee: People & Communities Committee	<ul style="list-style-type: none"> ▪ Develop 'Introduction to the Circular Economy' online guides for householders and businesses; ▪ Complete a range of pilots in conjunction with the Climate team to assess their impact on carbon reduction and scalability for the council.
Belfast Region City Deal Reporting Committee: SP&R Committee	<ul style="list-style-type: none"> ▪ Establish Employability and Skills resourcing and delivery of the proposition; ▪ Continue to take forward the project specifically appointing an IDT and EDT and developing the Belfast Stories element; and ▪ Complete site acquisition of Belfast Stories.
Inclusive Growth Strategy Reporting Committee: SP&R Committee	<ul style="list-style-type: none"> ▪ Embed Inclusive Growth ▪ Launch the Belfast Business Promise ▪ Progress Community Wealth Building
Influence Key Regional Programmes and Strategies Reporting Committee: SP&R Committee	<ul style="list-style-type: none"> ▪ Represent Belfast in the review of the draft Programme for Government and supporting strategies; ▪ Make the case for the further devolution of powers to local government; ▪ Seek to ensure greater access to various funding streams; ▪ Seek to influence the Community Engagement Framework; High Street Task Force; and Green Growth Forum.
Equality, Diversity and Inclusion Reporting Committee: SP&R Committee Board: Equality & Diversity Network	<p>Language Strategy</p> <ul style="list-style-type: none"> ▪ Finalise the revised Dual Language Street Signs Policy. <p>Equality</p> <ul style="list-style-type: none"> ▪ Develop and implement the Audit of Inequalities and Equality Action Plan; ▪ Implement the new five-year Equality Scheme. <p>Disability</p> <ul style="list-style-type: none"> ▪ Develop and launch a new Disability Action Plan for 2022-25 by June 2022. ▪ Implementation of Year 1 of the new Disability Action Plan including the completion of an annual report.

Key Expenditure

The expenditure for the 2022-23 City Growth and Regeneration Committee Plan is based on a total planned investment of £19.46 million, assigned as follows:

Service	Budget 2022 - 23 (£)
Carparks	-989,114
City Events and Venues	3,588,476
City Regeneration	1,805,026
Economic Development	10,855,181
Park Estates	442,997
Place and Economy Directorate	2,709,345
Zoo	1,049,601
Total	19,461,512



Belfast
City Council